

Darlington Local Multi-Agency Safeguarding Arrangements



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1. Foreword

This document outlines the Darlington Statutory Safeguarding Partners' response to aligning local safeguarding arrangements with the requirements of Working Together 2023. The partnership will continue to be known as Darlington Safeguarding Partnership (Protecting Children and Adults).

The new arrangements have been considered in the light of the particular circumstances for Darlington, as a small Borough engaging with one of the largest Integrated Care providers in England (serving a population of around 650,000 people) and Durham Constabulary, covering 936 square miles.

The partnership has reviewed its current arrangements and the strength of local partnership working to date has informed the decision for safeguarding partners to continue working as an integrated partnership, in collaboration with education partners and relevant local agencies supporting children and adults in the area. These multi-agency safeguarding arrangements are mirrored for adult safeguarding, in line with Care Act 2014 requirements for adult safeguarding.

As Lead Safeguarding Partners we take our responsibilities seriously, working alongside the relevant agencies included in these arrangements, who have collectively undertaken to fulfil their statutory and legislative duties to promote, safeguard and protect the welfare of children and adults at risk locally.

These revised arrangements for Darlington will be implemented from 1st January 2025.

Ian Williams

Chief Executive of Darlington Local Authority

Samantha Allen

Chief Executive of the North East &
North Cumbria Integrated Care Board

Rachel Bacon

Chief Constable of Durham Constabulary

2. Local arrangements

Darlington Safeguarding Children's Partnership (DSP) was established in accordance with the Children Act 2004 as amended by the Children and Social Work Act 2017.

In its 2023 review of Working Together to Safeguard Children (WT 2023), the Department for Education made substantive changes in order to strengthen how local multi-agency safeguarding arrangements (local authorities, integrated care boards and the police) should work to safeguard and protect children, in partnership with relevant agencies locally.

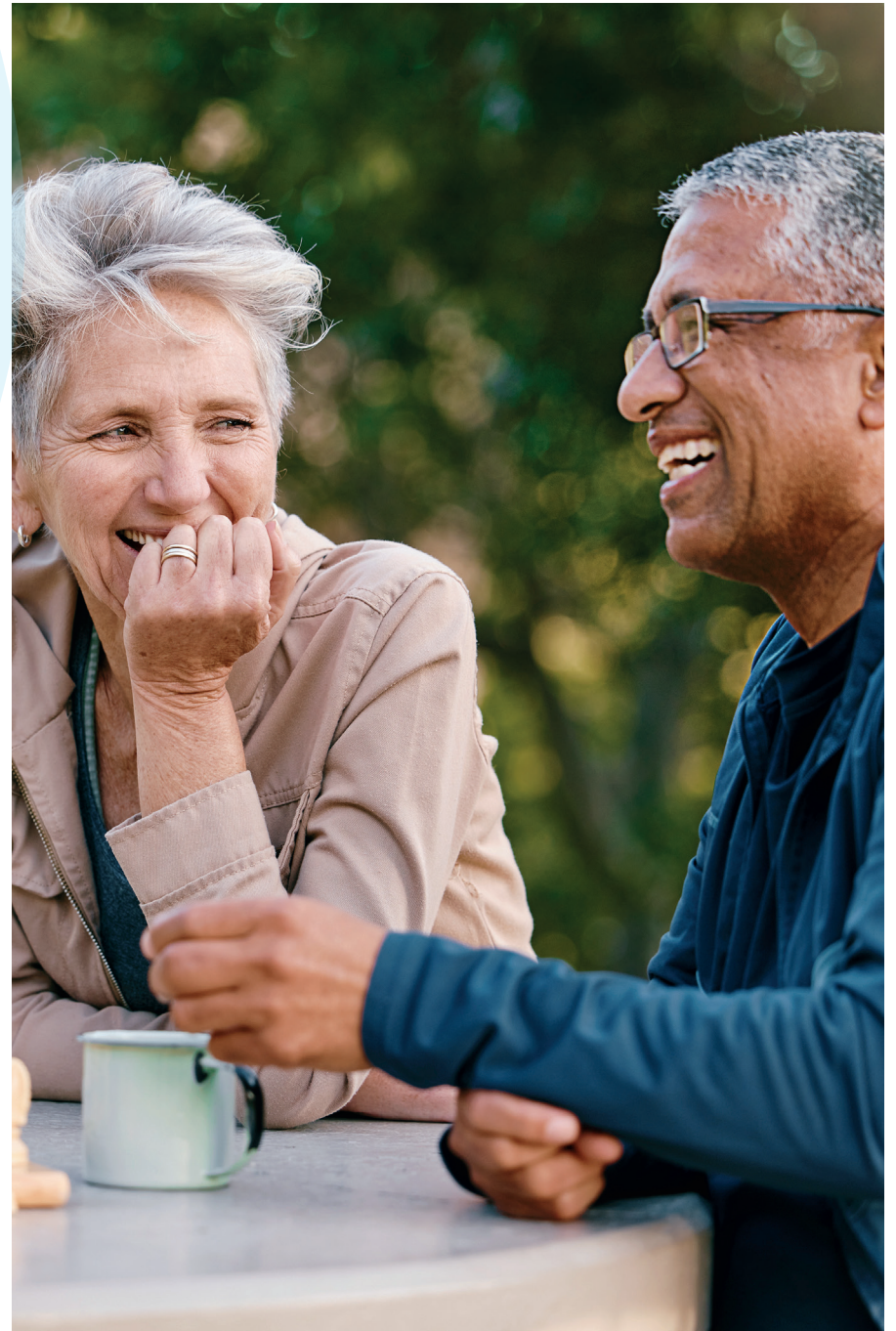
This document sets out the way in which these changes will be implemented for Darlington.

An integrated partnership

Safeguarding Partners in Darlington continue to work in an integrated partnership. They agreed in 2019 that, in addition to children's services, their safeguarding arrangements should cover adult services (as laid out in the Care Act 2014).

The joint arrangements have been found to strengthen partnership working across adults' and children's services to promote a 'whole family' approach. They avoid duplication of governance structures, which would be onerous in a small unitary authority; at the same time, the joint arrangements effectively promote shared learning from practice across adults' and children's services.

These multi-agency safeguarding arrangements (MASAs) are in line with the revised WT 2023 guidance, which emphasises the importance of a strong multi-agency partnership, working within a whole family culture.



3. Who's who in the partnership

3.1. Lead Safeguarding Partners (LSPs)

Darlington has a strong and effective partnership which is reflected in their Safeguarding arrangements.

Working Together 2023 is clear that:

“Strong, collaborative leadership and timely decision-making are crucial to the effectiveness of multi-agency working and to identify and address system issues. **The three safeguarding partners** are responsible and accountable for this in their local areas.”

The Safeguarding Partners, defined in legislation, are:

- a. the local authority
- b. an integrated care board for an area any part of which falls within the local authority area
- c. Chief Officer of Police for an area any part of which falls within the local authority area

Under WT 2023, these are now specified as **Lead Safeguarding Partners (LSPs)**.

In Darlington, those who carry the overarching safeguarding responsibilities, are:

1. Chief Executives of Local Authorities – Ian Williams; delegated to James Stroyan (Executive Director of People)
2. Chief Executives of the ICBs - Samantha Allen; delegated to Ann Fox (Deputy Chief Nurse)
3. Chief Officers of police forces - Rachel Bacon; delegated to Detective Chief Superintendent Nicola Lawrence

The Lead safeguarding partners will meet three times per year, as the **Lead Safeguarding Partners Strategic Group (LSPSG)**, to fulfil the Joint functions of Lead Safeguarding Partners (WT 2023 p. 27).

The role of Chair of the Lead Safeguarding Partners Strategic Group will rotate annually between the LSPs

3.2. Delegated Safeguarding Partners (DSPs)

Each LSP should appoint a delegated safeguarding partner (DSP) for its agency who should be sufficiently senior to be able to speak with authority, take decisions on behalf of the LSP and hold their sectors to account. The DSPs should have the authority to carry out these functions, while ultimate accountability remains with the LSP as the individual responsible for the delivery of the statutory duties of the safeguarding partners. (WT 2023)

In Darlington, the appointed DSPs for each agency, are:

1. Darlington Local Authority
 - Assistant Director Children's Services
 - Assistant Director Adult Social Care
2. Tees Valley Integrated Care Partnership (ICP) Directors of Nursing
3. Durham Constabulary Detective Superintendent
4. Education representatives covering primary, secondary, tertiary and SEND provision

3.3. Management Group (MG)

A new decision-making group has been introduced into the structure to strengthen the delivery and reporting framework of the partnership. In this group, Education representatives have the same status as the Delegated Safeguarding Partners and share the rotating chairing role. Sub-Group chairs will attend this group.

The Management Group will be responsible for fulfilling the WT 2023 remit of the joint functions of DSPs (WT 2023 p. 29), with oversight of the work of the partnership subgroups and task and finish groups, ensuring that strategic priorities agreed by the LSPs are achieved through an implementation plan. The Chair of this group will attend and report to the Lead Safeguarding Partners.

3.4. Multi-Agency Safeguarding Partnership Group (MASPG) Chair

Darlington Safeguarding Partnership LSPs have agreed to appoint the DSP Chair of the Management Group to also act as the Partnership Chair for the multi-agency arrangements (WT23 section 61). It is the intention that this joint chairing role will be rotated between the DSPs, including Education representatives, on an annual basis.

3.5. Multi-Agency Safeguarding Partnership Group (MASPG)

The Multi-Agency Safeguarding Partnership Group continues to meet three times annually. It is not a decision-making body, but rather provides a useful forum for wider partnership discussion, information sharing and consultation. Meetings are themed around agreed local and national safeguarding priorities and areas identified through data,

performance and reviews, to provide a learning-model based meeting which is focussed on outcomes.

3.6. Wider representation within the Safeguarding Partnership

The Multi-Agency Safeguarding Partnership Group has a wide membership of other stakeholders and 'relevant agencies', including schools, probation services and health providers. Lay members, minority and Voluntary and Community Sector representatives will also be included on the Multi-Agency Safeguarding Partnership Group where possible, to support stronger public engagement between the Darlington Safeguarding Partnership and wider community groups.

Both the Lead Member for Children's Services and the Lead Member for Adult Services are members of the Multi-Agency Safeguarding Partnership Group, to ensure fulfilment of their statutory roles in safeguarding and to enable further scrutiny on the wider partnership activity.

Representatives of strategic boards and partnerships in Darlington are invited to attend partnership meetings.

The Independent Scrutineer will be invited to attend Multi-Agency Safeguarding Partnership Group meetings.

3.7. Relevant Agencies

Relevant agencies are those organisations and agencies whose involvement the safeguarding partners consider are required to safeguard and promote the welfare of children and adults with needs for care and support in the locality. These are listed at Appendix 1.

Consultation continues with LSPs regarding the potential to include more partners: VCSE, minority communities, Faith groups.

3.8. Working with schools, colleges, early years and other education providers

Darlington recognises the importance of including strategic education representatives, who can advise the LSPs as representatives of their sector (primary, secondary, further and SEN levels) and feed back information to the sector, as required. (WT 2023 section 76)

Education partners will be involved in decision-making at the Management Group at delegated partner level, where they can also share chairing responsibilities with other DSPs. This forum provides the main advisory role to the lead partners on safeguarding matters, as well as giving direction to the subgroups regarding priority development areas.

Education is also well represented and engaged in the Darlington Safeguarding Partnership at Operational Group level and in subgroups and this ensures effective two-way communication routes to the Partnership.

3.9. Youth custody and residential homes representation

The Probation Service (PS) - the Head and Deputy Head, County Durham & Darlington probation service attend the multi-agency safeguarding partnership group and contribute to operational and working groups.

The Head of Service for Youth Justice is a member of the partnership and attends or contributes to meetings on behalf of the Young Peoples' Engagement and Justice Service.



4. Geographical boundaries

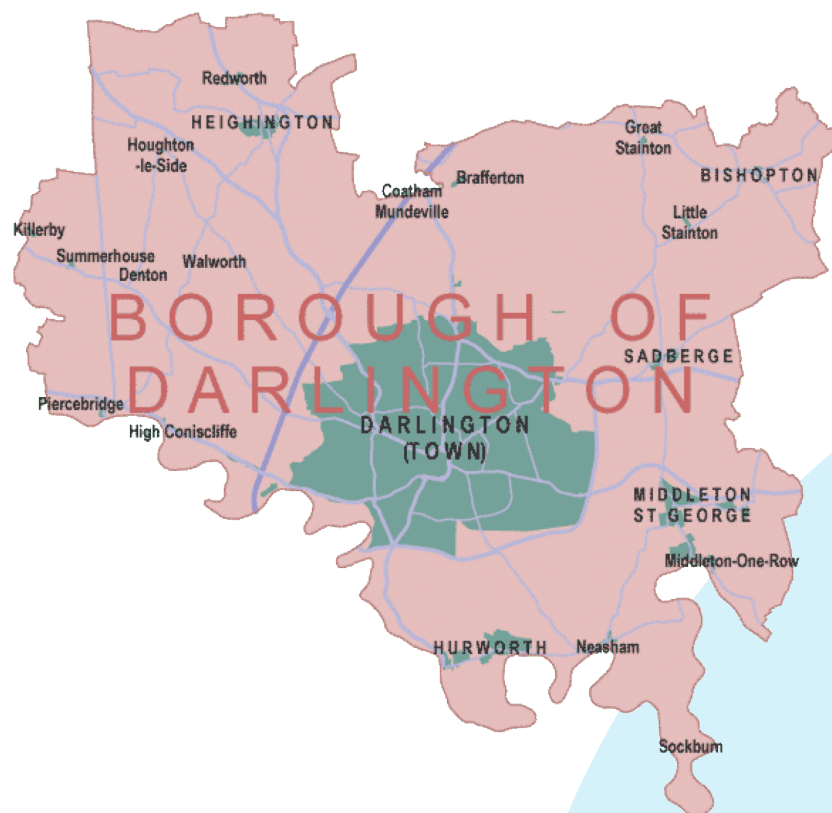
The Darlington Borough Council area marks the boundary and geographical footprint for Darlington Safeguarding Partnership.

Darlington Borough Council is a Unitary Authority and covers an area

of almost 76 square miles (200 km²) in the northeast of England. It includes the town of Darlington, plus a rural area consisting of 26 civil parishes. This is reflected in two parliamentary constituencies: Darlington for the Urban area and Stockton West for part of the Rural area.

Safeguarding arrangements are shared by:

- Darlington Borough Council
- Tees Valley Integrated Care Partnership (ICP), part of the North East and North Cumbria Integrated Care Board (ICB)
- Durham Constabulary, which covers Darlington and Durham Local Authority areas.



Area covered by Tees Valley ICP



4.1. Cross area arrangements

A Regional Protocol for protecting children who move across borders has been developed, in association with ten North East Safeguarding Children Partnerships (Darlington; Durham; Hartlepool & Stockton-on-Tees; South Tees (Middlesbrough and Redcar & Cleveland); Newcastle; North Tyneside; Northumberland; South Tyneside; Gateshead; Sunderland) in order to ensure that children moving across the area and receiving services from Children's Social Care, remain visible and supported.

The guidance focuses specifically on safeguarding responsibilities in relation to children who move across Local Authority boundaries where they are Children in Need (including those in need of protection and subject to Child Protection Plans as defined by the Children Act 1989), and Cared for Children; additionally included are other children

receiving an 'out of authority' service, where child protection concerns arise within that service, and also those children receiving Early Help support and those who have an Education and Health Care Plan (EHCP).

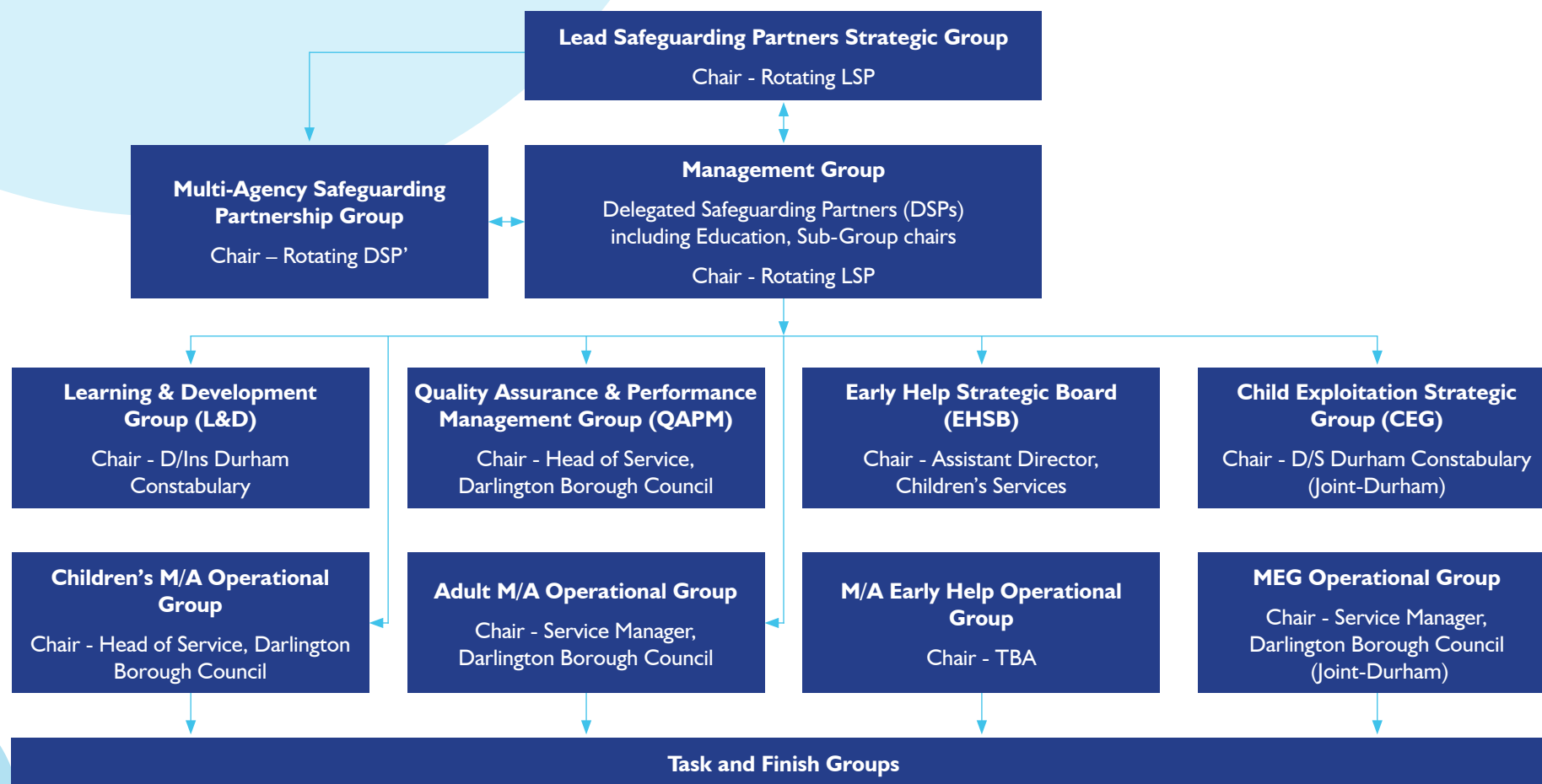
Thus, the lead safeguarding partners and agencies will fulfil their statutory and legislative duties to safeguard and promote the welfare of Darlington children, whether they live within or are placed outside of our local authority area. Likewise, partners and agencies included in these arrangements have safeguarding responsibilities for children placed by other Local Authorities in the Darlington area.



5. Darlington Safeguarding Partnership Governance Structure

The lead safeguarding partners have reviewed the governance structure and introduced a decision-making group with the intention of strengthening the delivery and reporting framework of the partnership. This Management Group will be responsible for fulfilling the WT 2023

remit of the joint functions of DSPs (WT 2023 p. 29), with oversight of the work of the partnership subgroups and task and finish groups, ensuring that strategic priorities agreed by the LSPs are achieved through an implementation plan.



This forum provides the main advisory role to the lead partners on local safeguarding matters, as well as giving direction to the subgroups regarding priority development areas.

The Management Group is led by the Multi-Agency Safeguarding Partnership Group chair and includes the delegated safeguarding partners, education representatives and sub group chairs.

In recognition of the importance of education representation, education members will be included in decision-making at delegated partner group level and share chairing responsibilities with other DSPs.

An annual partnership engagement event will ensure that the priorities for the coming year reflect any new constraints which may have emerged and that priority themes are highlighted across the partnership.

A review of sub-group terms of reference and responsibilities will further ensure that the operational focus of the partnership is led through these groups.

6. Independent Scrutiny

Lead Safeguarding partners have agreed to appoint an Independent Scrutineer to provide appropriate rigour and challenge and who will oversee scrutiny work across the partnership. This scrutineer will have oversight of both Children's and Adults' safeguarding and the appointment will allow the Scrutineer 15 days scrutiny time in each area.

Internal scrutiny of partner agencies' safeguarding arrangements will be strengthened, with improved interrogation of the Section 11 (Children Act) and 175/157 (Education Act) self-assessments which are currently provided annually. This will involve dynamic reviews of organisational safeguarding arrangements to identify how safeguarding works in practice, using data, presentations, case studies and practice discussions to celebrate successes and identify areas for improvement.

The Independent Scrutineer will work alongside the partnership in order to develop assurance processes.



7. Use of data, quality assurance and audit

The purpose of the Quality Assurance and Performance Management (QAPM) subgroup is to assess the extent to which partner agencies are fulfilling their statutory duty in relation to Safeguarding Children and Adults with needs for care and support. Membership of the group reflects the multi-agency involvement of the safeguarding partnership.

The Independent Scrutineer will work closely with the QAPM subgroup to monitor and evaluate the effectiveness of safeguarding arrangements, interrogate data and lead on scrutiny/challenge activities regarding each individual agency's safeguarding improvement journey.

The current responsibilities of the QAPM group are under review in order to ensure:

- effective analysis of performance management data
- a focussed audit programme, to provide deep dive into areas of concern identified as 'of concern' by data analysis.
- a renewed programme of Section 11 and section 157/175 self-assessments with associated action planning toolkits
- supporting scrutiny/challenge activities to provide assurance to the Safeguarding Partnership regarding each individual agency's safeguarding improvement journey



Scrutiny and Audit reports will be presented to the QAPM group and resulting action plans followed up within the group. Findings and learning will be shared with the wider partnership at the multi-agency Safeguarding Partnership Group meetings.

The part-time Business Unit Analyst and Information Officer will ensure quality, consistency and timeliness of reporting to the QAPM group.



8. Inter-agency training and development

Darlington Safeguarding Partnership is committed to promoting, delivering and assuring a high-quality multi-agency training programme which is appropriate to supporting staff to provide quality services to children and adults at risk across all agencies and sectors.

The multi-agency Learning and Development subgroup has primary responsibility for delivery of the DSP Training Strategy and reports to the Management Group. Their responsibility includes:

- Development and review of the Training Strategy
- Annual training needs analysis
- Participant and trainer course evaluations
- Dissemination of learning arising from local and national reviews

The multi-agency safeguarding training programme complements single agency training offers, with the aim of encouraging inter-agency collaboration and relationships. Principles of understanding, respect, trust, cooperation and reflective practice run through all of the safeguarding training course.

The local learning offer includes virtual multi-agency training courses, e-learning modules and video podcasts on a wide range of topics to enhance professional development. Additionally, an annual face-to-face safeguarding conference has been initiated.

Darlington is fortunate in benefitting from a range of other local learning and development opportunities provided by police and health partners or neighbouring safeguarding arrangements.

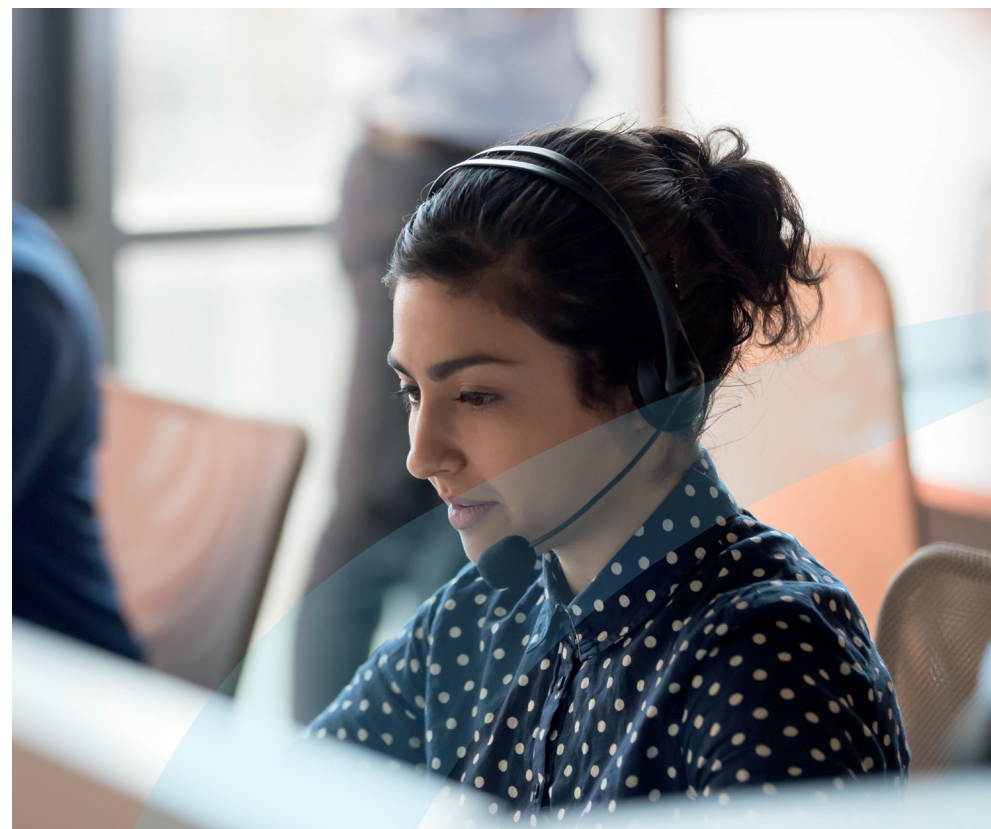
9. Thresholds and the referral process

Darlington changed its referral system in 2020 in response to concerns regarding significant pressure arising from increasing numbers of contacts to the previously existing front door. The aim of the change was to ensure that contacts were better managed, so that children received the right support, first time, with no delay. This has proved to be a successful development and has been welcomed by local partners.

The principle underpinning the service is to promote relationship-based practice from the first point of contact. Rather than require written referrals, which were a time-consuming and inefficient source of relevant information, a direct line to a team of experienced consultant Social Workers has been established for both professionals and members of the public. The service no longer takes written referrals, but all contact conversations are recorded.

The Children's Initial Advice Team (CIAT) is made up of Social Workers and multi-agency specialist partners, who provide advice and support to professionals and ask key questions about the risks and strengths within families. The concept of a 'threshold' for access to services has been replaced by a more flexible attitude to providing the 'right service to the right family at the right time.'

Relationship-based work underpins all social work practice and fits perfectly with Darlington's strengths-based approach. This service creates a constructive culture for professionals and families to engage and work together to address harm, identify and utilise strengths within



the family and inform decision making. Together, through discussions between Social Worker, family and professionals, agreement is reached regarding who is best placed to meet the needs of a child.

As a result of implementing Professor David Thorpe's methodology in Darlington, there have been fewer unnecessary assessments, but increased opportunities to signpost directly to appropriate support e.g. early help or domestic violence services. Social workers are able to focus on those children who are at the greatest risk, so that they and their families are better protected and get an improved service. The service revision has been welcomed by families and professionals and provides an individually tailored response to each contact.

10. Assurance arrangements for youth custody and residential homes

There is no Youth Custody provision in Darlington, nor Secure Residential Homes. Young people in need of this type of support are placed in appropriate centres in neighbouring authorities.

The Quality Assurance and Performance subgroup of the partnership will receive an annual report from the Darlington Young Peoples' Engagement and Justice Service, to highlight and monitor any areas of concern regarding the issues facing young people in the youth justice system and those at risk of entering it.

This report will include statistics for numbers of young people who are serving court sentences (court disposals) or who have received cautions or community resolutions (out-of-court disposals). Statistics regarding young people who reach 18 years and move into adult secure facilities will also be included in the annual report.

The Probation Service contributes to the work of the Youth Justice Service in Darlington through the secondment of a probation officer to manage transition cases, as part of the local team.



11. Funding the partnership arrangements

11.1. General

The Darlington Safeguarding Partnership has benefitted from regular and unchanged annual contributions from Health, Local Authority, Police, Education and Probation Services.

Recently, the partnership budget has seen an annual carry-over due to a vacant post; however, current annual expenditure exceeds current annual income with a consequent reduction of the reserves. Changes have been proposed to Business Unit staffing, in order to support the integrated partnership more effectively. These changes are subject to a review by Lead Safeguarding Partners of funding contributions early in 2025.

The table below shows the expected income and carry forward for the integrated partnership for 2025/26

Relative contributions:	
Local Authority	£150,982
Health (various)	£60,103
Police	£52,000 (estimated total worth) (£34,404 + 0.4 FTE Analyst post*)
Education (Colleges)	£2,715
Probation Service North East	£1,846
Total	£250,050
Total anticipated spend	£312,201
Budget deficit currently met through annual surplus carry forward	£62,151

0.4 FTE Police Analyst is seconded to the partnership; contribution in kind*

11.2. The business unit staffing requirement

Working Together 2023 changes have prompted a review of the current staffing of the business unit; this review identified the need for two dedicated Policy and Development Officers, to support the Business Manager in taking forward the operational work of the partnership across both children and adults safeguarding agendas, which would also ensure adequate support to Rapid Reviews, LCSPRs and SARs, where these are indicated. This appointment will be subject to a review of DSP funding, scheduled for early 2025.

Staffing profile:

Safeguarding Partnership Business Manager	(1.0 FTE)	
Safeguarding Partnership Training & Development Officer	(1.0 FTE)	
Safeguarding Partnership Policy & Development Officer	(1.0 FTE)	
Safeguarding Partnership Policy & Development Officer	(1.0 FTE)	Recommended appointment
Analyst – (seconded and funded by Durham constabulary)	(0.4 FTE)	
Information Officer	(0.6 FTE)	
Administrative/ Business Support Officer	(1.0 FTE)	In place until March 2025. Post for review, dependent on appointment to recommended P&D Post.

12. The partnership context

Darlington Safeguarding Partnership (DSP) was established in July 2019, in response to the requirements of Working Together 2018.

The partnership is an integrated partnership across Children's and Adults' services and thus ensures effective safeguarding for individuals of all ages with needs for care and support from abuse or neglect in the area. The joint arrangements are appropriate for the relatively small partnership area and have been effective in providing a greater opportunity of strengthening partnership working across adults' and children's service areas.

A local protocol identifies how each of the listed strategic boards/partnerships in Darlington will link in with the Safeguarding Partnership. These arrangements will be reviewed with named partners in 2025.

- a. Darlington Health and Wellbeing Board
- b. Darlington Community Safety Partnership Board
- c. Domestic Abuse, Sexual Violence Executive Group (DASVEG)
- d. Darlington Multi-Agency Public Protection Arrangements Strategic Board (MAPPA)
- e. Local Authority Scrutiny function
- f. Local Family Justice Board

The Darlington Safeguarding Partnership also maintains links and shares reports with the Corporate Parenting Board.



In January 2024, the Partnership launched its Pledge to enable practitioners to be confident in having open and honest conversations with each other as multi-agency partners. This was an action from a recommendation arising from a Local Child Safeguarding Practice Review (LCSPR).

13. Information Sharing Agreements

In response to national findings from Safeguarding Reviews (Child and Adult) that communication between agencies and the issue of sharing information was a recurrent theme, Darlington Safeguarding Partnership has implemented an Information Sharing Protocol, with the aim of supporting and enabling improved communication and information across partner agencies.

A review of the Information Sharing Protocol is scheduled for 2025, together with an awareness-raising event across the partnership.

Additionally, Darlington is currently reviewing its Complex and Organised Abuse Procedure and Practice Guidance, in order to ensure that requirements for information sharing are explicit in such circumstances which may involve a number of agencies.

Complex and organised abuse may occur both as part of a network of abuse across a family or community and within institutions such as residential settings, boarding schools, in day care and in other provisions such as youth services, sports clubs, faith groups and voluntary groups; it may also include abuse via the use of electronic devices.

The Procedure and Practice Guidance is intended to promote close and frequent co-operation between police officers and social workers engaged in complex abuse investigations, as well as all agencies (such as health, education, NSPCC and probation) that may be asked to contribute to a complex abuse investigation.

14. Consideration of child deaths

Under the new arrangements, the responsibility for Child Deaths is to be jointly held between the Local Authorities and Integrated Care Board/Partnership for the area. For Darlington, it is the County Durham and Darlington Child Death Overview Panel (CDOP) which seeks to drive improvements improve the health, safety and wellbeing of children and young people in County Durham and Darlington. The CDOP shares its annual report with the Safeguarding Partnership, which will consider how it can support or disseminate any relevant local learning arising from the Child Death Review process.



15. Arrangements for Local Child Safeguarding Practice Reviews

The responsibility for how the system learns lessons from serious child safeguarding incidents lies at a national level with the Child Safeguarding Practice Review Panel (CSPR Panel) and at a local level with the Lead Safeguarding Partners.

In Darlington, the (Serious) Child Safeguarding Incident Notification and Local Child Safeguarding Practice Review Procedures and Practice Guidance clarifies the local responsibilities, process and timescales for practice reviews.

Lead Safeguarding Partners receive reports of any serious child safeguarding incident and, if they agree that criteria have been met, will refer the incident to the CSPR Panel and initiate the Rapid Review process.

Serious child safeguarding cases are those in which:

- a. abuse or neglect of a child is known or suspected, and
- b. the child has died or been seriously injured.

Darlington adheres to the CSPR Panel timeline for Rapid Review, decision making and completion of Local Child Safeguarding Practice Reviews (LCSPRs), where this is indicated. Should other proceedings impact or delay publication, the CSPR Panel and the Secretary of State will be informed of the reasons for the delay.



Where there are possible grounds for both a LCSPR and a Safeguarding Adult Review (SAR) (or any other type of review), a decision will be made at the outset by the relevant parties as to how the reviews, engagement and report(s) will be coordinated.

Darlington Safeguarding Partnership prioritises working with families when conducting LCSPRs, to include their consent and contributions where this is appropriate. Such reviews will also take account of any concurrent Coroner's enquiry and/or criminal investigation, including disclosure issues.

Cases that do not meet the criteria for a Serious Child Safeguarding Incident notification, will be considered to identify if there is relevant single or multi-agency learning, or whether practice issues have been highlighted. In such circumstances, there will be agreement as to whether there should be a multi-agency practice review or a single agency review of the case, in order to ensure local learning.

Publication of Local Child Safeguarding Practice Reviews

Completed reports are to be shared in the first instance with the Lead Safeguarding Partners and the Independent Scrutineer/Chair before being presented to organisations within the wider partnership. The Lead Safeguarding Partners send a copy of the full report to the Panel and to the Secretary of State, no later than seven working days before the date of the publication.

In particular circumstances where it is deemed that publication is inappropriate, any local learning or improvements resulting from the review will be shared anonymously across the partnership.

Learning from Reviews

Any learning arising from Rapid Reviews or LCSPRs, both before the review and while it is in progress, will be promptly disseminated, including any immediate actions needed to ensure children's safety. On completion, the partnership will ensure that learning is shared through briefing documents, learning events and team discussions.

The findings from Local LCSPRs will be included in the Annual Report, along with relevant service improvements and any resulting actions. Implementation of learning from both local and national reviews will be subject to independent scrutiny.

16. Hearing the voice of children and families

In order to learn effectively from their experiences, it is essential that we engage directly to hear the views and perceptions of children, young people and families. All Darlington reviews will consider how and when to engage with family members, including surviving children, who can make a valuable contribution to professional understanding.

Darlington Safeguarding Partnership will continue to engage with children and young people, promoting and communicating safeguarding messages across the work of the partnership and listening to their concerns in the context of their lived experiences.

17. Resolving professional differences

Darlington Safeguarding Partnership has in place a Professional Challenge policy. This policy has been reviewed and terminology updated in line with WT 2023 in October 2024. Partners have been consulted on the amendments and an event to promote the policy and familiarise wider partners with its provisions is scheduled for 2025.

Appendix 1 - Relevant Agencies

1. Darlington Local Authority - Housing, Public Health, Youth Offending
2. Health agencies – County Durham and Darlington NHS Foundation Trust (CDDFT), Tees, Esk and Wear Valleys NHS Foundation Trust (TEWV), Harrogate and District NHS Foundation Trust (HDFT), North Tees and Hartlepool NHS Foundation Trust
3. *Children and Families Court Advisory and Support Service (CAFCASS)
4. Care Quality Commission (CQC)
5. County Durham and Darlington Fire and Rescue Service (CDDFRS)
6. *Early Years Settings
7. Education (Primary, Secondary, Further Education, SEN)
8. Support organisations for issues such as Substance Misuse / Domestic Abuse / Sexual
9. *Exploitation / Sexual Abuse (SARC)
- 10.*Family Justice Board (FJB)
- 11.Probation Service (PS)
- 12.*Voluntary and third sector organisations (including Healthwatch) Healthwatch are included but rarely attend
- 13.*Primary Care- represented by ICB
- 14.*North East Ambulance Service (NEAS) represented by ICB under MoU
- 15.*NHS England (pharmacy, dentist and optometrists)
- 16.*Independent providers including private hospitals, children's homes, nursing and care homes, domiciliary providers
- 17.*Youth groups – e.g. sport, scouts, brownies
- 18.*Faith settings
- 19.*Minority Communities
- 20.*British Transport Police (BTP)
- 21.*Chairs of other key local boards
- 22.*Representatives of other National Partners
- 23.*Darlington Partnership – which includes business and community organisations
- 24.*Coroner

Note: This list is not exhaustive

*Organisation invited/informed of partnership meetings but attendance not mandatory



DARLINGTON
Borough Council

